

MATRIX II



IMPLEMENTATION PHASE MATRIX ACTION STEPS & PRIORITY ORGANIZED BY PHASE

ONGOING

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
8.2	B: When expanding public transit and paratransit services, consider connecting areas with medical services to residential areas for easier access.	Advent Health, Pardee Hospital	ACPT	Program/Organization	Local
4.1	A: Advocate for the County's transportation priorities at the French Broad River Metropolitan Planning Organization (FBRMPO) board meetings regarding project prioritization, roadway design, and safety.	TAC, NCDOT	BOC Liasons to MPO Board & TCC Staff Liasons	Coordination/Outreach	Regional
5.2	D: Discuss with Henderson County Schools regarding alignment of future school planning with water and sewer infrastructure planning.	HCPS	City of Hendersonville and BOC	Coordination/Outreach	Local
5.3	A: County staff and elected officials should coordinate with partners to plan for effective site readiness for specific economic development projects.	The Partnership, AgHC	BOC, County Staff	Coordination/Outreach	Local
7.4	E: Encourage opportunities for homeownership by continued partnership with the Housing Assistance Corporation and other agencies that help renters become homeowners.	Housing Assistance, Habitat for Humanity	BOC	Financial	Local
8.5	A: Collaborate with the School Board to plan for capital needs as the County grows.	HCPS	BOC	Financial	Local
8.5	D: Assist Blue Ridge Community College to maintain low tuition costs for all students.	BRCC	BOC	Financial	Local
2.1	B: Recruit and prepare the next generation of farmers through the 4-H and Future Farmers of America (FFA) programs in coordination with Henderson County Schools and Blue Ridge Community College.	BRCC, FFA, and HCPS	County Staff/ NC Coop Ext. (4-H)	Coordination/Outreach	Local

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3.2	C: Regularly review implementation progress and update the Hazard Mitigation Plan to strengthen emergency management and response in the County.	Planning Department	County Staff/ Emergency Management	Study/Plan	Local
3.2	E: Continue work with local, state, and federal land managers to develop plans for wildfire management, especially in interface areas. (See also Rec 3.3 F)	Public lands, local governments, EAC	County Staff/ Emergency Management	Coordination/ Outreach	Regional
3.2	F: Continue to work with the community to increase emergency preparedness awareness and educate the community regarding existing response plans.	NC Department of Public Safety	County Staff/ Emergency Management	Coordination/ Outreach	Local
3.2	B: Coordinate efforts between Emergency Services and the Planning Department regarding emergency response and critical infrastructure.	Emergency Management, TRC	County Staff/ Planning Department	Coordination/ Outreach	Local
3.2	D: Ensure the Land Development Code is consistent with state and federal regulations.	County Attorney	County Staff/ Planning Department	Development Regulations	Local
3.3	A: Within new subdivisions consider the reservation of open space and conservation areas in and around areas with a high potential for landslides.	Emergency Management	County Staff/Site Development	Development Regulations	Local
4.5	G: Explore possible connections between transit and greenways to help reduce traffic and vehicle miles traveled.	RTAC, RAB, NCDOT	County Staff, ACPT	Study/Plan	Local
4.5	H: Continue to improve existing bus stops through amenities like benches and shelters.	NCDOT, WNCSource	County Staff, ACPT	Program/Organization	Local
4.6	F: Prioritize planning and design for greenway segments to connect existing trails.	NCDOT, FBRMPO	County Staff	Development Regulations	Local

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4.6	I: Prioritize the design of new trails to be adequately designed, resilient, and withstand extreme weather events, as well as design for stormwater best management practices (BMPs), when cost effective, and other flood prevention strategies.	Local Floodplain Administrators and Water Quality Administrators	County Staff/Site Development	Development Regulations	Local
4.7	A: Encourage skills clinics that teach novice riders how to ride safely and efficiently when riding alone or in groups.	BRBC	County Staff/Parks & Recreation	Coordination/Outreach	Local
6.1	A: Using the Future Land Use Map, identify and publicize key sites for diverse industrial development in cooperation with The Partnership.	The Partnership	County Staff	Coordination/Outreach	Local
7.4	C: Increase awareness of USDA Farm Labor Housing Direct Loans and Grants.	NC Coop Ext., other agriculture stakeholders	County Staff/Soil & Water	Coordination/Outreach	Local
8.4	D: Plan for mental health needs and encourage best practices during healthcare, public safety, and emergency response interactions.	Strategic Behavioral Health, Health Department, Wellness Department	County Staff/Emergency Management, Sheriff's Department	Study/Plan	Local
8.5	C: Support programs that help students stay in school.	BRCC, DSS, other youth organizations	HCPS	Coordination/Outreach	Local
8.6	A: Support nonprofits in their endeavor to assist non-English speaking community members with government services including student applications to Blue Ridge Community College.	ESL Groups, Vocational Solutions, HCPS	Henderson County Departments, BRCC	Coordination/Outreach	Local
8.6	C: Support the County libraries in their programming and outreach efforts.	County libraries, BOC, Friends of the Library, municipalities	Library Board of Trustees	Coordination/Outreach	Local
4.6	J: Appropriate hydraulic modeling should be performed whenever a greenway is to be constructed in a floodplain.	Local Floodplain Administrators and Water Quality Administrators	NCDEQ	Development Regulations	Local
1.1	B: Encourage higher-density residential developments to be located within the USA.	Housing Assistance, Asheville Regional Housing Consortium	Planning Board	Coordination/Outreach	Local

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1.1	D: Utilize appropriate tools to encourage growth in-line with the Future Land Use Map.	County Staff	Planning Board	Development Regulations	Local
1.2	A: Continue to allow for administrative approval for small to medium-scale uses that meet basic standards in rural areas (e.g. AG on FLUM).	County Staff	Planning Board	Development Regulations	Local
2.3	A: Discourage rezonings for higher density residential subdivisions outside the defined Utility Service Area (USA) and in the Agriculture/Rural (AR) area identified on the Future Land Use Map.	County Staff	Planning Board	Development Regulations	Local
6.1	B: Encourage rezonings to commercial and industrial zoning districts in areas identified as Employment and Industry on the Future Land Use Map.	The Partnership	Planning Board	Development Regulations	Local
7.1	A: Encourage rezonings for high density housing and mixed-use development within the USA.	The Partnership, Advent Health, Pardee Hospital, BRCC, HCPS	Planning Board	Development Regulations	Local
7.1	B: To avoid conflict with agricultural areas and natural resources, major subdivisions should be located near defined centers and within the Infill and Transitional Areas as defined on the Future Land Use Map.	NC Coop Ext., Soil & Water, AgHC, and Farmland Preservation Taskforce	Planning Board	Development Regulations	Local
7.4	D: Support innovative housing solutions that serve seasonal and year-round farm workers.	Agriculture stakeholders	Planning Board	Development Regulations	Local
8.4	B: Incorporate emergency service access into planning decisions.	Emergency Management	Planning Board	Development Regulations	Local
8.1	C: Develop a multi-year capital improvement plan for park facilities that includes planning for major maintenance expenditures.	RAB	RAB	Financial	Local

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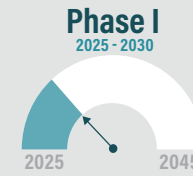
ONGOING

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
8.1	D: Continue to support the development of all-inclusive playgrounds in the County.	RAB	RAB	Program/Organization	Local
8.1	F: Pursue grant funding and other funding sources for the replacement of playgrounds.	RAB	RAB	Financial	Local
8.2	A: Coordinate with the County Health Department and non-profit partners to promote physical and emotional resiliency through the utilization of existing parks for physical and mental health programs.	Health Department	RAB	Coordination/Outreach	Local
4.6	C: Coordinate with partners to advance, complete, and maintain the entire 19 miles of the Ecusta Rail Trail.	NCDOT, City of Brevard, City of Hendersonville, Town of Laurel Park, ETAB	RTAC	Coordination/Outreach	Regional
4.7	B: Encourage bicycle riding and utilization of the Ecusta Rail Trail and other greenways.	BRBC; NCDOT	RTAC	Coordination/Outreach	Local
4.1	B: Coordinate with NCDOT and municipalities via the Henderson County Transportation Advisory Committee (TAC).	FBRMPO, NCDOT, the municipalities	TAC	Coordination/Outreach	Local
4.3	D: Support NCDOT with the on-going corridor studies for major roadways.	NCDOT	TAC	Study/Plan	Local
4.3	F: Communicate the desire to NCDOT for prioritization of continuous traffic flow to allow for safer speeds and EMS access in strategic rural intersections especially during high traffic seasons.	Emergency Management, NCDOT, NC Highway Patrol	TAC	Coordination/Outreach	Local
4.4	D: Identify safe cycling routes and create maps to community members and visitors and update as needed.	BRBC, GIS Coordinator, County Staff	TAC	Study/Plan	Local

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REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
1.1	A: Coordinate with municipalities and other service providers to update the Utility Service Area (USA) and utility service agreements to best fit the Future Land Use Map and municipal land use plans.	City of Hendersonville	BOC	Coordination/Outreach	Local
2.2	B: Formulate a plan to create a Voluntary Farmland Preservation Program to purchase farmland development rights and establish agricultural conservation easements.	AgHC, Soil and Water, NC Coop Ext., Farm Bureau, other agriculture stakeholders	BOC, Farmland Preservation Taskforce	Program/Organization	Local
3.1	G: Consider the creation of a voluntary program with a land conservancy fund to purchase development rights and establish conservation easements on important natural lands and other sensitive environmental habitats.	Conserving Carolina	BOC, Farmland Preservation Taskforce	Program/Organization	Local
4.3	G: Encourage NCDOT to accept and maintain all public subdivision roads and drainage infrastructure which were dedicated, recorded, approved, or installed prior to October 1, 1975, without requiring the private property owners who adjoin the improvement to pay the costs of bringing them up to current NCDOT standards.	NCDOT	BOC, State Legislature	Coordination/Outreach	State
5.2	A: Initiate and conduct utility planning efforts that align with land use policies and community goals.	City of Hendersonville, Edneyville Sewer, Etowah Sewer, MSD	BOC	Study/Plan	Local
7.2	A: Consider creating incentives to encourage the creation of workforce housing developments.	Planning Board & Housing Assistance	BOC	Program/Organization	Local
5.1	A: Strive to improve the County's Broadband Availability Index ranking per the NC Broadband Infrastructure Office.	Land of Sky, local providers, NC Broadband Infrastructure Office	Broadband Taskforce	Program/Organization	Local

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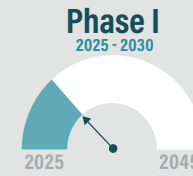


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REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
5.1	C: Continue participation in broadband planning programs. Work with the State to receive and distribute funding for building broadband infrastructure grants, such as the Completing Access to Broadband Grant Program and others.	Land of Sky, local providers, NC Broadband Infrastructure Office	Broadband Taskforce	Financial	Local
2.2	C: Study the creation of a County-wide Farmland Mapping & Monitoring Program.	NC Coop Ext. and Soil & Water Conservation Dist., AgHC, Tax Dept.	County Staff	Study/Plan	Local
4.5	A: Conduct a transit feasibility study to identify gaps in transit service, particularly to schools, large employers, and greenways and recreational facilities as needed.	Transit Steering Committee, transit riders, other transit stakeholders	County Staff/ACPT	Study/Plan	Local
4.5	F: Explore mechanisms to provide express routes to connect Hendersonville to Asheville and other destinations in Buncombe, Madison, and Haywood County, while focusing on regional mobility management, employee training, maintenance, and funding administration.	FBRMPO, NCDOT, other transit systems	County Staff/ACPT	Study/Plan	Regional
4.5	I: Explore solutions to solve the garbage collection issue at bus stops.	Facility Services, City of Hendersonville	County Staff/ACPT	Study/Plan	Local
4.5	J: Collaborate with the City of Hendersonville on a joint planning effort for a more robust transfer station in downtown Hendersonville.	City of Hendersonville	County Staff/ACPT	Coordination/Outreach	Local
4.6	K: Create a user-friendly, online method for people to report maintenance issues on County maintained greenways.	RAB, RTAC, municipal stakeholders	County Staff	Program/Organization	Local
8.2	C: Address substance misuse and mental health by utilizing the opioid litigation settlement funds to support programs and spread awareness of Strategy-Specific Resources for addiction recovery.	Health Department	County Staff/Strategic Behavioral Health	Program/Organization	Local

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8.2	D: Consider creating a collaborative "Recovery Court" (also known as drug diversion court) in Henderson County for low-level offenses.	District Attorney's Office, Sheriff's Department	County Staff/Strategic Behavioral Health	Program/Organization	Local
1.1	C: Locate commercial and residential growth near community anchors (i.e. Neighborhood Anchors and Community Centers on the FLU Map).	County Staff	Planning Board	Development Regulations	Local
1.1	F: Ensure zoning districts around Neighborhood Anchors and Community Centers allow, by right, consistent land uses.	County Staff	Planning Board	Development Regulations	Local
1.2	B: Modify thresholds for administrative approval requirements for certain types or sizes of new nonresidential uses.	County Staff	Planning Board	Development Regulations	Local
1.2	D: The size and intensity of uses in Neighborhood Anchors should be evaluated to maintain the local business economy.	The Partnership, Chamber of Commerce	Planning Board	Development Regulations	Local
2.1	E: Continue to allow for a flexible approach to rural business development.	Chamber of Commerce	Planning Board	Development Regulations	Local
2.3	B: Review the requirement for a 100 foot setback for all buildings from Voluntary Agricultural Districts (VAD).	Farmland Preservation Taskforce	Planning Board	Development Regulations	Local
2.3	C: Consider zoning updates to reduce development pressure in agricultural areas.	Ag stakeholders, Farmland Preservation Taskforce	Planning Board	Development Regulations	Local
3.1	B: Consider allowing for administrative approval for conservation subdivisions that meet certain criteria as defined in the Land Development Code.		Planning Board	Development Regulations	Local



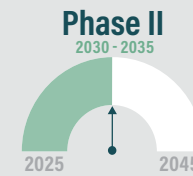
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3.1	D: Study the creation of guidelines for if development occurs on public lands.	Pisgah National Forest, Dupont State Forest, Green River Gamelands, and other public lands	Planning Board	Study/Plan	Local
3.1	F: Consolidate steep slope requirements within the Land Development Code for simplification.	EAC, local developers	Planning Board	Development Regulations	Local
4.2	B: Consider reducing Henderson County's Traffic Impact Study (TIS) threshold for developments located along specific road classifications.	NCDOT	Planning Board	Development Regulations	Local
4.2	C: Consider amending the Land Development Code to allow for integration of residential and commercial uses to allow for shorter travel time between destinations.	NCDOT, TAC, ACPT, Chamber of Commerce	Planning Board	Development Regulations	Local
4.2	D: Consider additional sidewalk/trail connections for new commercial developments, especially when adjacent to an existing trail.	RTAC, RAB, NCDOT	Planning Board	Development Regulations	Local
4.2	E: Encourage connections between existing and new commercial developments to reduce curb cuts and make it easier to access the businesses.	NCDOT, TAC	Planning Board	Development Regulations	Local
6.1	C: Consider small scale business development in the Neighborhood Anchors to promote local spending.	The Chamber, TDA, Ecusta Business Partners	Planning Board	Development Regulations	Local
6.3	A: Encourage development of office, retail and light industrial space through land use and zoning decisions.	The Partnership	Planning Board	Development Regulations	Local
7.1	C: Allow for a variety of housing types, including condos, townhomes, and multi-family complexes, and manufactured homes in the defined Utility Service Area.	County Staff	Planning Board	Development Regulations	Local
7.1	D: Re-evaluate standards for intermediate and maximum residential density within all zoning districts.	County Staff	Planning Board	Development Regulations	Local

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REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
7.1	E: Consider allowance for small-scale multi-family units (3-4 units) without a Special Use Permit if supplemental requirements are met.	County Staff	Planning Board	Development Regulations	Local
7.1	F: Eliminate the requirement of a Special Use Permit for developments with attached residential units within the USA and keep the existing Special Use Permit for areas outside the USA.	County Staff	Planning Board	Development Regulations	Local
7.1	G: Develop a rural cluster option in the Land Development Code (LDC) that allows for smaller setbacks, building spacing, and innovative layout/design.	County Staff	Planning Board	Development Regulations	Local
7.1	H: Continue to provide a density bonus for conservation subdivisions.	County Staff	Planning Board	Development Regulations	Local
7.1	I: Consider administrative approval for conservation subdivisions.	County Staff	Planning Board	Development Regulations	Local
7.2	B: Allow for a variety of housing types and mixed-use development at appropriate key locations along the Ecusta Trail.	Housing Assistance	Planning Board	Development Regulations	Local
7.2	C: Support appropriately sized, affordable housing developments within rural, agricultural areas and residential zoning districts.	Housing Assistance	Planning Board	Development Regulations	Local
7.3	B: Consider adjustments to the Land Development Code to allow for assisted living residences that meet supplemental standards and have water and sewer connections within the USA without a special use permit.	Council on Aging	Planning Board	Development Regulations	Local
7.3	C: Provide option for administrative provision of a percent reduction in parking space requirements for retirement and/or age-targeted housing developments.	Council on Aging	Planning Board	Development Regulations	Local

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7.3	F: Continue to allow for accessory dwelling units.		Planning Board	Development Regulations	Local
8.1	K: Encourage new development to incorporate recreational needs into the open space design of new subdivisions.		Planning Board	Development Regulations	Local
8.1	L: Encourage major subdivisions to provide pedestrian connections or provide easements to immediately adjacent greenway facilities.	RTAC	Planning Board	Development Regulations	Local
8.3	A: Review zoning ordinances to facilitate grocery stores, farm stands, and other commercial food retail establishments.	NC Coop Ext.	Planning Board	Development Regulations	Local
4.1	C: Advocate for the NCDOT to update the Comprehensive Transportation Plan, which was adopted in 2008, and focus improvements around active transportation options and transit.	ACPT, NCDOT, FBRMPO	TAC	Study/Plan	Regional

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REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
2.1	C: Leverage partnership with Blue Ridge Community College to advance workforce development assets and respond to specific agri-business needs.	BRCC	AgHC	Coordination/ Outreach	Local
3.3	D: Continue to limit fill in floodplains unless additional standards are met.	Site Development, Floodplain Administrator, Planning Board	BOC	Development Regulations	Local
5.2	B: Coordinate with local governments and regional entities to address service issues and secure long-term water and sewer capacity.	City of Hendersonville, Edneyville Sewer, Etowah Sewer, MSD	BOC	Coordination/ Outreach	Regional
5.4	A: Recommend a water and sewer management structure including County and municipal participation to manage growth within the entire County.	MSD, City of Hendersonville Water & Sewer, Etowah Sewer, City of Asheville Water, other utility providers, stakeholder municipalities	BOC	Program/ Organization	Local
5.1	B: Pursue the extension of broadband Internet, especially trunk-line improvements or extensions between major population centers, including improvements along I-26.	Land of Sky, local providers, NC Broadband Infrastructure Office	Broadband Taskforce	Financial	Regional
6.3	B: Prioritize expansion of small business infrastructure needs such as high-speed Broadband.	Chamber of Commerce	Broadband Taskforce	Financial	Local
3.3	F: Encourage wildfire mitigation principles in new developments located in the Wildland Urban interface including: <ul style="list-style-type: none"> Design recreation space and access roads to double as firebreaks Design each home site to have defined defensible space Encourage fire resistant building design and provide defensible space around clustered development 	US Forest Service, NC Forest Service, Planning Board, TRC, GIS Coordinator	County Staff/ Emergency Management	Development Regulations	Local

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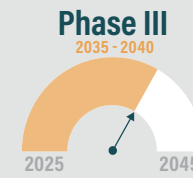
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4.2	A: Encourage adequate roadway connectivity with appropriate access (ingress and egress) and limit dead ends/cul-de-sacs in new subdivisions.	TRC, Emergency Management, TAC, Planning Board	County Staff	Development Regulations	Local
4.5	E: Continue to work with regional partners and explore the concept of a Regional Transit Authority (RTA) that would focus on regional transit service while preserving local control of existing systems.	FBRMPO, NCDOT, other transit systems	County Staff, ACPT	Coordination/ Outreach	Regional
4.5	K: Encourage diversification of the Henderson County vehicle fleet, including transit buses, for optimum resiliency and to reduce costs of operations.	Facility Services, NCDOT Public Transit Division	County Staff, ACPT	Program/ Organization	Local
8.1	A: Plan for recreational needs of the communities in Henderson County.	RAB	County Staff/ Parks & Recreation	Study/Plan	Local
8.1	B: Address facilities and programming priorities, document ongoing maintenance needs, and provide benchmarking related to facilities and staffing within a master plan.	RAB	County Staff/ Parks & Recreation	Study/Plan	Local
8.1	E: Develop a master plan for Jackson Park. The master plan should address connectivity, parking issues, facility enhancements, and involve a variety of user groups.	RAB	County Staff/ Parks & Recreation	Study/Plan	Local
4.6	H: Update the Henderson County Greenway Master Plan to reflect current progress, new initiatives, updated funding opportunities, and tentative community partners.	RTAC, NCDOT, FBRMPO, Conserving Carolina, etc.	Greenway Master Plan Steering Committee	Study/Plan	Local
8.3	C: Study the creation of a farm-to-foodshare program, a farm-to-school program, or similar programs to connect local farms with residents and students.	Soil & Water, NC Coop Ext., & Health Department	HCPS	Study/Plan	Local
1.1	E: Develop a mechanism that could expand allowable uses that are compatible with the Ecusta Rail Trail.	Ecusta Trail Business Partners, RTAC	Planning Board	Development Regulations	Local

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REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
2.5	A: Study existing rural character and identify defining elements that can be modeled.	Planning & Zoning Departments	Planning Board	Study/Plan	Local
2.5	C: Clarify buffers or "green belts" between commercial and residential development and between residential development and farmland.	Farmland Preservation Taskforce, EAC	Planning Board	Development Regulations	Local
3.1	E: Consider incentivizing open space conservation in new industrial developments of a certain size and where appropriate.	The Partnership	Planning Board	Development Regulations	Local
4.3	E: Collaborate through the TAC and the NCDOT on intersections with safety and congestion issues in the County.	NCDOT, TAC	Planning Board	Coordination/ Outreach	Local
5.3	B: Encourage conservation subdivision designs for all new major residential subdivisions of a certain size in unincorporated areas tied to sewer infrastructure.	County Staff, MSD	Planning Board	Development Regulations	Local
7.3	A: Encourage age-sensitive design in all residential developments to appeal to a variety of residents.	Council on Aging, local AARP	Planning Board	Development Regulations	Local
4.6	D: Coordinate with NCDOT to ensure that all Ecusta Rail Trail roadway crossings follow safety standards for vehicles and pedestrians, are highly visible for drivers, and have appropriate signage.	NCDOT	RTAC	Coordination/ Outreach	Regional
4.1	D: Collaborate with NCDOT and the French Broad River MPO to develop a county-wide Rural Roadway Design Manual to provide clear recommendations to NCDOT and developers for expanding and improving the transportation network throughout the County.	NCDOT, FBRMPO	TAC	Program/ Organization	Local

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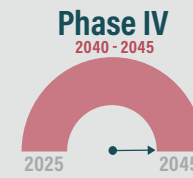
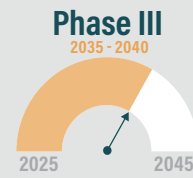
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4.3	B: Establish a vision for significant roadway corridors and its surrounding land use, with input from the community they serve.	NCDOT, FBRMPO, impacted communities	TAC	Study/Plan	Local
4.4	F: Work with NCDOT and the municipalities to create guidance for businesses that want to connect to a greenway identified in the Greenway Master Plan. <ul style="list-style-type: none"> Advocate for safety of pedestrians and bicyclists through parking lots and via roadway access. Encourage adjacent businesses to develop connections along existing trails. 	NCDOT, local businesses, municipalities, BRBC	TAC	Program/Organization	Local

PHASE III

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
2.1	F: Identify and address barriers to integration, extension, and diversification of agribusiness and agritourism (i.e. packing facilities, processing, value-added production, distribution, retail).	Farmland Preservation Taskforce, BOC, NC Coop Ext., Soil & Water, other ag stakeholders	AgHC	Development Regulations	Local
2.1	G: Study the creation of an Agricultural Visitor Center and incorporated offices for agricultural related agencies.	AgHC, Henderson County Soil & Water Conservation District, and NC Coop Ext.	BOC	Study/Plan	Local
4.6	A: Implement the Greenway Master Plan's policy to incorporate the use of existing and future sewer utility easements for public-use greenways.	County Staff, RTAC, community stakeholders	BOC - Edneyville Sewer District; City of Hendersonville Sewer	Program/Organization	Local
3.2	A: In collaboration with existing organizations, study how to protect sensitive habitats, farmland, and land adjacent to creeks and rivers throughout Henderson County.	Conserving Carolina, Farmland Preservation Taskforce, & EAC	County Staff	Study/Plan	Local
3.3	E: Utilize the fire, building, and land development codes to mitigate risk of fire hazards in areas with limited access.	Henderson County Fire Departments, County Staff	County Staff/TRC	Development Regulations	Local
5.4	B: Coordinate transportation studies with the City to evaluate and prioritize development potential for future commercial and/or industrial development.	City of Hendersonville, The Partnership, NCDOT, FBRMPO	County Staff	Study/Plan	Local
8.4	E: Ensure efficient public service by providing information in other languages. Consider contracting an on-call interpreter firm to better serve non-English speaking community members.	Hola Carolina, ESL stakeholders, County Departments	County Staff/PIO	Coordination/Outreach	Local

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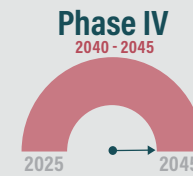
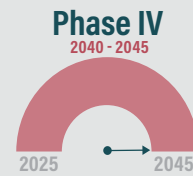
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8.4	C: Encourage high-density growth in areas closest to emergency services such as fire and police.	Emergency Management, municipal fire and law enforcement	Planning Board	Development Regulations	Local
3.4	C: Consider additional site development standards to reduce stormwater and erosion impacts of new major subdivisions.	Planning Board, NCDEQ, Soil & Water	Site Development	Development Regulations	Local
3.4	D: Identify regulatory barriers and consider incentives for green infrastructure projects, which can lessen stress on natural systems.	EAC, Conserving Carolina, NCDEQ	Site Development	Study/Plan	Local
3.4	A: Continue to limit built-upon area within the watersupply watersheds and provide standards for stormwater management.	County Staff, Town of Mills River, NCDEQ	Site Development, Planning Board	Development Regulations	Local
4.3	C: Identify creative solutions for roadway congestion and safety during seasonal peak demand and at public schools.	HCPS, NCDOT, Safe Routes to Schools Coordinator, NC Highway Patrol, BRBC	TAC	Study/Plan	Local
4.4	A: Identify opportunities to incorporate transit, cycling, and pedestrian facilities into roadway upgrades.	NCDOT, FBRMPO, RTAC, BRBC	TAC	Study/Plan	Local
4.4	B: Encourage NCDOT, where appropriate, to install paths along key roadways, giving people an option for bicycle and pedestrian commuting or for recreational use when applicable.	NCDOT, FBRMPO, RTAC, BRBC	TAC	Coordination/ Outreach	Local

PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
8.3	D: Support and expand farmers markets in rural areas, either by introducing new traditional farmers markets or creating a mobile version.	NC Coop Ext., 4-H, local farmers' markets, TDA	AgHC	Program/ Organization	Local
1.2	C: Collaborate with the Henderson County Partnership for Economic Development to encourage redevelopment of underutilized industrial and/or commercial properties.	The Partnership	BOC	Coordination/ Outreach	Local
2.1	D: Assist the three government-supported agricultural entities (AgHC, Henderson County Soil & Water Conservation District, and NC Cooperative Extension) on joint issues and encourage collaboration.	AgHC, Henderson County Soil & Water Conservation District, and NC Coop Ext.	BOC	Coordination/ Outreach	Local
2.4	A: Continue to provide incentives for revitalizing existing commercial and industrial sites through economic development ventures.	The Partnership	BOC	Development Regulations	Local
2.4	C: Carefully evaluate potential utility extensions that could impact large concentrations of productive farmland.	City of Hendersonville, MSD, and Etowah Sewer	BOC - future Edneyville Sewer	Study/Plan	Local
4.4	E: Support the State Legislature to improve solutions for the funding, construction, and maintenance of bike, public transit, and pedestrian infrastructure.	NCDOT, FBRMPO, State Legislature	BOC, TAC	Coordination/ Outreach	State
5.1	E: Consider implementation of the Henderson County Broadband Taskforce's recommendations concerning the most effective and legal role for Henderson County to take in assisting and promoting improvements and growth of broadband infrastructure.	Broadband Taskforce	BOC	Program/ Organization	Local
5.2	C: Coordinate targeted utility and service enhancements within the defined Utility Service Area.	City of Hendersonville, Edneyville Sewer, Etowah Sewer, MSD	BOC	Coordination/ Outreach	Local

MATRIX II

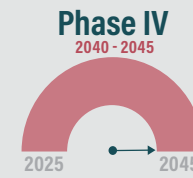
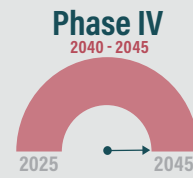


PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
5.4	C: Encourage the development of a capital improvement program and capital reserve fund to help implement planned investments in sewer infrastructure and other services.	The Partnership	BOC	Financial	Local
6.3	C: Support the assets of Blue Ridge Community College to respond to industry, consumer trends, and emerging opportunities.	BRCC	BOC	Financial	Local
8.1	N: Consider investment of a county-owned indoor and outdoor sports complex.	RAB	BOC	Financial	Local
8.4	A: Plan for expansion of public services, capital projects, and personnel, in proportion to increasing demand.	County Staff	BOC	Financial	Local
8.5	E: Support Blue Ridge Community College to provide a variety of training courses focused on workforce readiness.	BRCC, The Partnership	BOC	Financial	Local
8.6	B: Ensure public libraries are adequately equipped for future growth and are placed in multiple locations around the County to increase access.	Library Board of Trustees, Friends of the Library, municipalities	BOC	Financial	Local
5.1	D: Continue County participation in the BAND-NC grant program to complete the county-wide digital inclusion plan.	Land of Sky, local providers, NC Broadband Infrastructure Office	Broadband Taskforce	Study/Plan	Local
7.3	E: Promote the "Village Network" model, similar to that of Saluda, among older populations.	Council on Aging, local AARP	Community at-large	Coordination/ Outreach	Local
2.1	A: Continue to collaborate with Agribusiness Henderson County (AgHC) on supporting existing agriculture.	AgHC, other farm stakeholders	County Staff/ NC Coop Ext., Soil and Water	Coordination/ Outreach	Local

PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
2.2	A: Encourage enrollment in Present Use Value (PUV) and Voluntary Agricultural District (VAD) programs.	AgHC, NC Cooperative Ext., Farm Bureau, Soil & Water	County Staff/ Tax Department	Coordination/ Outreach	Local
2.5	B: Work with developers to strategically locate required open space.	Developers	County Staff/ Planning & Zoning Departments	Coordination/ Outreach	Local
3.1	A: Encourage conservation subdivision design in areas with sensitive environmental resources.	EAC, Planning Board, TRC	County Staff/ Planning & Zoning Departments	Development Regulations	Local
3.1	C: Encourage the reservation of sensitive natural resources as open space in new development.	EAC, NCDEQ, Conserving Carolina	County Staff/ Planning & Zoning Departments	Development Regulations	Local
3.3	G: Encourage best practice design standards for new construction within the Wildland Urban Interface.	US Forest Service, NC Forest Service, Emergency Management, Planning Board, TRC, GIS Coordinator	County Staff	Development Regulations	Local
3.3	C: Discourage the amount of land disturbed in steep slope developments, including construction of roads, as well as density of development.	County Staff, USGS,	County Staff/Site Development	Development Regulations	Local
3.4	B: Monitor water quality trends to determine effectiveness of existing regulations and other trends.	NCDEQ	County Staff/ Soil & Water	Study/Plan	Regional
4.3	A: The County should continue to seek grant funding (through the French Broad River MPO and other sources) for corridor studies along primary roadways throughout the County.	TAC, FBRMPO Liasons	County Staff/ Planning Department	Financial	Local
4.4	C: Conduct studies of the transportation network surrounding County schools to identify deficiencies in safety and access.	Safe Routes to Schools Coordinator, NCDOT, TAC	County Staff/ Planning Department	Study/Plan	Local



PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
4.5	B: Use the Future Land Use Map to identify potential stops along transit routes.	NCDOT, WNCSource, municipal stakeholders	County Staff	Program/Organization	Local
4.6	G: Incorporate spurs and short connections (where feasible) to hospitals and County-owned properties, like parks, into greenway planning.	NCDOT, FBRMPO, RAB, Pardee Hospital	County Staff	Development Regulations	Local
7.3	D: Consider accessibility for seniors when creating new recreation spaces.	Council on Aging, local AARP	County Staff/Parks & Recreation	Program/Organization	Local
7.3	G: Partner with municipalities to study housing needs, disseminate information on housing options, and increase supply of affordable, workforce housing.	Municipalities, Housing Assistance, Asheville Housing Coalition, The Partnership, major employers	County Staff/Planning Department	Program/Organization	Local
8.1	G: Consider additional county-owned parks, including pocket parks, in areas of the County with under-served populations.	RAB	County Staff/Parks & Recreation	Program/Organization	Local
8.1	H: Enhance recreational programming to address the needs of senior and disabled populations.	RAB	County Staff/Parks & Recreation	Program/Organization	Local
8.1	I: Improve access to rivers for recreational purposes through partnerships and other stakeholders.	RAB	County Staff/Parks & Recreation	Program/Organization	Local
8.1	J: Coordinate with municipalities, Conserving Carolina, the US Forest Service, the North Carolina Forest Service, the National Park Service, and the NC Wildlife Resources Commission, et al. to improve and increase access to existing hiking, camping, fishing, and additional recreational opportunities.	RAB	County Staff/Parks & Recreation	Program/Organization	State

PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
8.1	M: Work with the Henderson County Tourism Development Authority to provide support for safe and sustainable recreational tourism.	TDA	County Staff/Parks & Recreation	Coordination/Outreach	Local
8.3	B: Increase local retailers' awareness of the North Carolina Healthy Food Retail Designation Program.	AgHC, Health Department, TDA	County Staff/NC Coop Ext.	Coordination/Outreach	Local
8.3	E: Identify and work with partners that actively manages the aggregation, distribution, and marketing of local food products from a variety of sources including new and urban farms.	TDA, 4-H, local farmers' markets, Health Department	County Staff/NC Coop Ext.	Coordination/Outreach	Local
2.1	H: Collaborate with the NC Cooperative Extension and other organizations to connect current and future farmers to federal and state agricultural funding programs.	County Staff/NC Coop Ext.	Farmland Preservation & Soil & Water	Financial	Local
4.6	E: Coordinate with the Rail Trail Advisory Committee, Transportation Advisory Committee (TAC), Planning Board, and Recreation Advisory Board on priority greenway implementation.	RTAC, TAC, Planning Board, RAB, Conserving Carolina	Greenway Master Plan Steering Committee	Coordination/Outreach	Local
8.5	B: Partner with nonprofits and other organizations to expand services for early childhood education including Head Start.	Head Start/WNCSource, DSS, Health Department	HCPS	Coordination/Outreach	Local
3.3	H: Encourage additional street trees within new developments to enhance the environmental benefits of the requirement.	EAC, Environmental Programs Coordinator	Planning Board	Development Regulations	Local
3.3	B: Use available vulnerability and risk assessment tools to guide development design and rezoning decisions.	NC Office of Recovery & Resiliency	Planning Board, BOC	Development Regulations	Local
4.5	C: Support higher density housing developments along transit routes.	Housing Assistance, Council on Aging, Habitat for Humanity	Planning Board	Development Regulations	Local

PHASE IV

REC.	ACTION STEP	COORDINATING RESOURCES	RESPONSIBLE PARTY	ACTION TYPE	LEVEL OF ACTION
4.5	D: Consider directing development to within 3/4 mile of the fixed-route transit system by extending the distance of the routes, and adding new routes.	WNCSOURCE, NCDOT	Planning Board, County Staff	Development Regulations	Local
7.4	A: In accordance with guidance from the Future Land Use Map, support residential development near employment areas and in and around commercial centers.	The Partnership, Housing Assistance	Planning Board	Development Regulations	Local
7.4	B: Coordinate with municipalities to jointly plan for areas near new employment areas that share municipal and County jurisdiction.	Municipalities, The Partnership	Planning Board	Study/Plan	Local
4.6	B: Work with municipalities, employers, nonprofits, and schools to provide additional amenities for existing greenways and trails (i.e. parking, benches, lighting, restrooms, water fountains, bike repair stations, mile markers, and educational signage).	Ecusta Business Partners, Friends of Ecusta Trail, municipalities, employers, nonprofits, and schools	RTAC	Coordination/ Outreach	Local
6.4	B: Encourage NCDOT to improve the safety of intersections for pedestrians.	NCDOT	TAC	Program/ Organization	Local
6.4	A: Work with the Henderson County Tourism Development Authority (TDA) to develop a uniform signage style and place directional, gateway and/or historical signage within established communities.	Communities, RTAC, HRC, RAB, municipalities, Chamber of Commerce	TDA	Financial	Local
2.4	B: Encourage industrial growth in areas away from large concentrations of farmland and agricultural operations.	AgHC, Farmland Preservation Taskforce	The Partnership	Development Regulations	Local
6.2	A: Leverage partnership with Blue Ridge Community College to advance workforce development assets and respond to specific industry needs via curriculum updates and employer partnerships.	BRCC	The Partnership, AgHC	Program/ Organization	Local
6.2	B: Support Blue Ridge Community College in their mission to educate students for direct, local employment.	BRCC	The Partnership, AgHC, Chamber of Commerce, TDA	Coordination/ Outreach	Local